Operational Alchemy Unlock Your Competitive Edge

From Unpredictable to Unstoppable





We specialise in **productivity improvement** in technically complex, heavy industries like manufacturing, mining, engineering and infrastructure.

For over 20 years, we have helped our clients sustainably improve their operations and bottom line by 10% - 40%.

Industry-Recognised Expertise

- Invited to speak on expert panels
- Invited to present client case studies at industry events

Award-Winning Client Projects

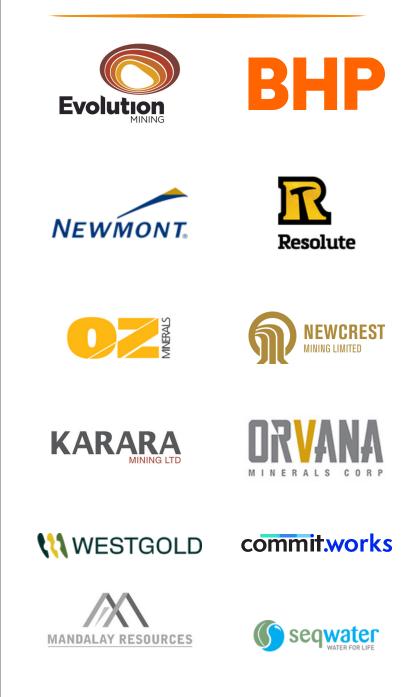
- Our partnerships have led to recognition for clients
- Delivering tangible, award-worthy improvements

A First Principles Approach

- Unique methodology rooted in fundamental truths
- Process designed for sustainable success, long after we've left

In the realm of industry titans, a <u>Competitive Edge</u> is not just an advantage, **it's the only sustainable strategy**

Trusted By



Most Organisations....

Lack the capability to consistently realise their ambitions -from quarterly guidance to multi-year strategic initiatives.

This shows up in three common ways...

| UNPREDICTABLE/ | FAILED IMPROVEMENT | INCREASING WORKFORCE |
|---|---|---|
| INCONSISTENT PRODUCTION | INITIATIVES | HEADACHES |
| Operations are constantly lagging plans, unable to reliably hit production targets, market guidance, or delight customers. | Projects are overspending, underdelivering and eroding confidence. They also fail to realise the promised ROI. | Declining productivity metrics, accentuated by low employee engagement, high turnover rates and increasing contractor management. |

Overall, operational costs are **eroding profit margins** and the workforce is becoming increasingly disengaged, all while **the market expects more**.

The risk of **losing market share**, becoming the victim of **a hostile takeover** or forced into an early **shut-down** are only increasing...

But, There's A Good Reason Most Companies Have Dug Themselves Into A Hole...

| SILVER BULLET SOLUTIONS | CHANGE RESISTANCE | LIMITED RESULTS | |
|--|---|---|--|
| Many organisations fall into the cycle of implementing short-term solutions that fail to address root causes. | Without proper guidance, transformation efforts often face internal resistance and eventually stall. | Failing to effectively align, communicate and implement strategies across the organisation. | |
| | | | |
| UNMANAGED RISKS | A LACK OF LEADERSHIP | PIECEMEAL APPROACH | |

So, what's the answer?

The Limitless Organisation

Think about every sport's movie you've seen, the team goes back to basics. By **doing less**, not more, and **focusing on the fundamentals** of their sport, they **consistently improve** their results.

Done right, you can do this:

- Without disrupting operations.
- Leverage quick wins to create a runway for long term, sustainable success that's not reliant on key individuals or big CAPEX spend.

Having observed and studied operational performance for over 20 years, we have discovered that **Limitless Organisations** focus on the integration of 5 fundamental interactions.... Most solutions are piecemeal, addressing issues in isolation. Our holistic approach recognises the interdependent nature of technically complex, safety-critical, capital-intensive organisations.



A system is never the sum of its parts, it's the product of their interaction - Russell Ackoff

The **Cost** Of Getting It Wrong

If these problems persist, organisations risk becoming irrelevant or uncompetitive. They'll miss out on market opportunities, struggle to attract top talent, have low levels of engagement, and fail to achieve their strategic ambitions.

RATES OF FAILURE

- >70% of improvement projects fail in mining (**PROSCI**, 12th Edition Report)
- 70-90% of M&A fail to achieve their objectives (**HBR**, March 2021)
- 70-90% of companies fail to execute their strategy successfully (**HBR**, December 2023)

THE COST OF MISSING MARKET GUIDANCE

- Falling share price
- Inability or more expensive to raise capital/debt
- Losing your market premium
- Losing your management premium
- Increased risk of a hostile takeover
- Increased risk of shareholder activism

The **Benefit** Of Getting It Right

The good news is that predictable problems and pitfalls mean predictable and proven solutions.

We provide the knowledge, skills and tools that enables:

- Increasing your organisational capability,
- Unlocking your full potential,
- Avoiding a never ending series of failed projects, and
- Avoiding an operation held together by band-aids.

Organisations with high level engagement compared to those with low level engagement:



2.5x

Greater Revenue

Growth









Annual Net

62% Less Accidents

50% Less Absence Days





24% **Higher Net** Promoter Score



2x

Income









Higher

Productivity





Advocacy

Are You Ready To...

SCALE PRODUCTION

Consistent and predictable operations. Meeting or exceeding targets becomes almost effortlessly routine, without undue strain on individuals or teams.

SET THE STANDARD

Become the industry benchmark. Attract top talent and innovate faster, with higher quality and lower costs than competitors.

MAKE A DIFFERENCE

Achieve your vision whilst maintaining strong relationships with your people, suppliers, regulators, clients and community.

Only by mastering the basics are **remarkable operations** possible.



The Competitive Edge Blueprint

| P H A S E | DISCOVERY (2-4 Weeks) | ALIGN AND PREPARE (2-4 Weeks) | TRANSFORM! (4-Month Cycles) | CULTIVATE EXCELLENCE |
|---------------------------------|---|---|--|---|
| | FROM \$50K | FROM \$100K / MONTH | FROM \$100K / MONTH | FROM \$20K/ MONTH |
| P U R P O S E | Baseline your current COMPETITIVE EDGE Develop your GAME PLAN: Identify the priorities and QUICK WINS of your transformation | Alignment, commitment and buy-in around your VISION for the future Establish OPERATIONAL IMPORTANCE across the business Set people up for success | Remove organisational LIMITATIONS Increase operational CAPABILITY Embed strong operational FOUNDATION | COMPOUNDING RESULTS STRONG foundation HIGH operational capability Write your own rules, play the INFINITE GAME |
| W H A T | Pre-site survey (remote) On-site investigation Team dynamics and change readiness assessments | Enlist and educate change leaders and champions Define tactical plans Pursue quick wins | Done with you, not at you Upskill workforce (contextual training) Establish best practices, processes and behaviours | Embed the Employee Lifecycle Develop and deploy your governance program Identify next opportunities |

Safe production rate increase, *Typically, 10% - 40%*

Investing In Your Future Limited Opportunities

Underperforming

Inconsistent

Unreliable

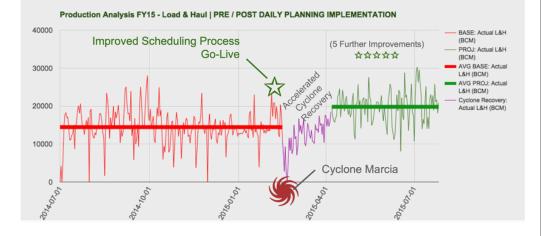
Unpredictable

Outperforming Consistent Reliable Predictable Unlimited Opportunities

Case Studies

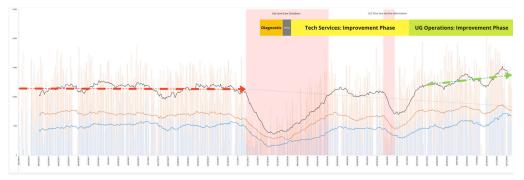
Small Gold Mine Lifts Production By 37%

- 37% Combined Throughput Improvement
- >10:1 ROI in first Year
- Improved Execution Reliability
- Increased Collaboration / Reduced Silo Behaviour



Large UG Gold Mine Lifts Production By 24%

- Systematic Approach Drives ROI
- Silos Busted Between Planning + Production
- Data, Processes, Comms, Mindset Improvement focus



General Manager, Mount Rawdon Operations, Evolution Mining

> We initially introduced First Principles Consulting to our business in 2015 at Mt Rawdon. At the time, we were looking to strengthen our operations base and develop a cohesive management team with the use of effective processes and efficient tools. Over the years since then I have both further engaged and recommended FPC for a number of projects as well as co-presented at conferences with Mark Franklin, FPC Director.

FPC is a flexible and agile firm, and an early adopter of emerging techniques and technologies.

The FPC team have helped unlock great value for our mine by assisting my team to improve our systems and build easy visual tools to track and monitor performance. This has facilitated a step change in our ability to identify and address key bottlenecks and to highlight opportunities.

First Principles also worked with the department supervisors and leaders on behaviours and practices across the teams on continuously improving. We have seen an uplift in all areas of the department's performance, which has paid back the invest multiple times over.

UG Mine Manager, Telfer, Newmont

Discover your Edge

Take our **FREE**, instant assessment and receive your personalised PDF report.

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